

## Health and Social Care Select Committee

16 January 2019

### West Sussex Draft Joint Health and Wellbeing Strategy

#### Report by Director of Public Health

#### Summary

The West Sussex Health and Wellbeing Board has a duty to produce a Joint Health and Wellbeing Strategy (JHWS), which sets out how the Board will address the needs of the local population, as identified in the Joint Strategic Needs Assessment (JSNA).

The Board is currently reviewing its JHWS to replace the current JHWS 2015 – 2018 strategy. The new strategic vision is as follows:

*'West Sussex is a great place in which to grow up, achieve, raise a family and grow old, in strong, safe and sustainable communities – it is a place where improved health and wellbeing is experienced by all our residents, and the health and wellbeing gap between communities is reducing'*

The purpose of the Strategy is to guide commissioning, planning and delivery of health and social care services. The strategy aims to be:

- a framework for other strategies and commissioning plans across health and social care in West Sussex.
- a tool that will enable the Board to champion key principles and initiatives;
- concise and purposeful (i.e. rather than attempt to be exhaustive, the strategy identifies key initiatives where the Board can have maximum impact);

The draft Strategy takes on a life-course approach and focusses on the priorities across the different life stages;

- *Starting Well*
- *Living and Working well*
- *Ageing Well*

This report provides an overview of the proposed Joint Health and Wellbeing strategy for the next five years, which is currently out for consultation (3 December – 27 January 2019) with the final strategy due for publication in April 2019.

#### The focus for scrutiny

The Board is currently consulting on its draft Joint Health and Wellbeing Strategy and, as part of the consultation, is seeking feedback and comments from the Health and Adults Social Care Select Committee (HASC) in order to help shape the final strategy and ensure it is fit for purpose.

HASC is asked to :

- consider and provide comment to the Chairman of the Health and Wellbeing Board as to whether the Committee consider that the draft Joint Health and

Wellbeing Strategy achieves its purpose;

- give its views on the direction the Board is proposing to take over the next five years in relation to **Starting Well; Living and Working Well** and **Ageing Well** and the proposed new ways of working by the Board, particularly the system leadership model and guiding principles.

## Proposal

### 1. Background and Context

1.1 The West Sussex Health and Wellbeing Board (HWB) brings together elected members, senior leaders from the NHS, local authorities, Voluntary Sector and other partners to work together to:

- Improve the health and wellbeing of the residents of West Sussex
- Reduce health inequalities
- Promote integration between health and social care

1.2 The Board has a responsibility to assess the needs and assets of the local population through the Joint Strategic Needs Assessment (JSNA), and identify ways to address these needs through the Joint Health and Wellbeing Strategy (JHWS).

1.3 Over the past year, the Board has engaged in a 'learning by doing' approach to develop the role of the Board and ensure that it is fit for purpose. As part of its development, the Board has:

- Set out its new vision -  
*'West Sussex is a great place in which to grow up, achieve, raise a family and grow old, in strong, safe and sustainable communities – it is a place where improved health and wellbeing is experienced by all our residents, and the health and wellbeing gap between communities is reducing'*
- Identified and agreed a new system leadership model which sets out the new ways of working as system leaders to improve health and wellbeing in West Sussex
- Agreed on the key guiding principles for the Board
- Agreed to work closely with local district and borough health and wellbeing partnerships and other strategic boards
- Identified the theme champions to provide strategic leadership for the JHWS themes: *Starting Well; Living and Working Well and Ageing Well*.
- Revised the Joint Health and Wellbeing Strategy to replace the current 2015 – 2018 strategy

1.4 The revised draft JHWS uses a life-course approach and focuses on three key themes; **Starting Well; Living and Working Well** and **Ageing Well**. It sets out the plan for action by West Sussex County Council, West Sussex NHS clinical commissioning groups, NHS providers, district and borough councils and voluntary sector and other partners to inform their planning, commissioning and provision of services that impact on health and wellbeing.

### 1.5 Improving effectiveness of the Board

The Board has set out its vision and ways of working as leaders of the health and wellbeing system in West Sussex. Board members agreed to work across organisational and professional boundaries to improve the health and wellbeing

of the residents of West Sussex. The Board will implement its system leadership model which stresses the following ways of working (details in Appendix 2):

- Telling the West Sussex Story
- Being accountable to residents
- Working across organisational boundaries
- Developing a preventative ethos
- Promoting innovation and improvement

The Board will work under the guidance of the following principles (details in appendix 2):

- Providing system leadership for health & social care
- Working in partnership
- Promoting integration/joined-up services
- Using evidence-based approaches
- Focusing on prevention and early intervention
- Using asset based approaches
- Ensuring equality, equity and accessibility of services
- Ensuring financial, social and environmental sustainability

### 1.6 Joint Health and Wellbeing Strategy development process

- During the Board development seminars, Board members used JSNA data to identify and agree on the high level themes for the strategy as following; ***Starting Well; Living and Working Well*** and ***Ageing Well***.
- Board members also identified strategic outcomes for the strategy and the theme champions. The role of the theme champions is to provide leadership and champion their theme throughout the life of the strategy
- Theme champions held workshops with officers from different organisations and partners to refine the strategic outcomes and identify key priorities
- Board members considered and agreed on the priorities identified and discussed by the theme workshops
- A public consultation on the draft JHWS is currently underway to get feedback from members of the public, workforce, partners and other stakeholders

1.7 The Board is also working to develop its ongoing relationships with the local district and borough health and wellbeing partnerships. As part of this, Board meetings are being held in different areas across the county, hosted by local district/borough health and wellbeing partnership.

## 2. Proposals

It is proposed that the Committee considers and comments on the draft JHWS (see appendices) as part of the consultation, in-order to help shape the final strategy and ensure that it is fit for purpose. The Committee is also asked to:

- consider and comment whether it is in agreement with the direction the Board is proposing to take over the next five years in relation to ***Starting Well; Living and Working Well*** and ***Ageing Well***.
- Consider and comment on the proposed new ways of working by the Board, particularly the system leadership model and guiding principles

### **3. Resources**

- 3.1 Not applicable. There are no resource allocation decisions involved in the process of reviewing the strategy.

### **Factors taken into account**

#### **4. Issues for consideration by the Select Committee**

- 4.1 The Committee is asked to consider and comment upon the draft Joint Health and Wellbeing Strategy, taking into account:
- a. The Health and Wellbeing Board's statutory duties to improve health and wellbeing in West Sussex; reduce health inequalities; and promote integration across health and social care.
  - b. The Health and Wellbeing Board's responsibility to work together to understand the local population's needs and assets through the Joint Strategic Needs Assessment (JSNA); and agree strategic priorities to enable commissioners and providers to work in a more joined up way
- 4.2 The Committee also is asked to provide a view on the draft Joint Health and Wellbeing Strategy to ensure it fulfils its purpose. The purpose of the strategy is to:
- Provide a context, vision and overall focus for improving the health and wellbeing of local people and reducing health inequalities at every stage of people's lives.
  - Identify shared priorities and clear outcomes for improving health and wellbeing and reducing inequalities
  - Support effective partnership working that delivers health improvements
  - Set out a framework to support and drive the innovation required to enable change
  - Support board members to embed these priorities within their own organisations and reflect these in their commissioning and delivery plans

#### **5. Consultation**

- 5.1 In developing this strategy, the Board engaged with various stakeholders and partners for their input on issues that affect them and their local communities. The JSNA, including the JSNA Voice Summary, captured and summarised the voices of the local people and issues that affect them.
- 5.2 In addition, partner engagement events were used to engage various stakeholders. These include:
- The Big Health and Care Conversations
  - Clinical Commissioning Group Patient Engagement Committee meetings
  - District and Borough Council Chief Executive meetings
  - Healthwatch meetings
  - Clinical Commissioning Group governance committee

5.3 A public consultation is currently underway from 3 December until 27 January 2019 to obtain views from key stakeholders, including members of the public. All responses to the consultation will be considered for the final strategy.

## **6. Risk Management Implications**

6.1 Not applicable. This report is not a decision report and does not include a risk assessment. Constituent HWB member organisations manage risks within their programs.

## **7. Other Options Considered**

7.1 None considered

## **8. Equality Duty**

8.1 An Equality Impact Assessment was carried out as part of the strategy development. No negative impacts on people with protected characteristics were identified.

## **9. Social Value**

The draft Strategy focuses on the health and wellbeing factors that influence people's health and wellbeing, with clear recognition of the importance of addressing wider factors such as education, employment, income and welfare. The proposed Strategy will inform planning and commissioning and commissioners have the responsibility to consider the Social Value Act 2012, in their commissioning processes.

## **10. Crime and Disorder Implications**

Not applicable

## **11. Human Rights Implications**

None.

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**Appendix 1 – Joint Health & Wellbeing Strategy consultation document**

**Appendix 2 - West Sussex Health and Wellbeing Board System Leadership Model**